

#### SRPC Executive Committee Meeting Agenda October 16, 2020 from 8:00 – 9:00 a.m.

The Chair of SRPC has found that, due to the State of Emergency declared by the Governor as a result of the COVID-19 pandemic and in accordance with the Governor's Emergency Order #12 pursuant to Executive Order 2020-18, SRPC and committees thereof are authorized to meet electronically.

Please note that there is no physical location to observe and listen contemporaneously to this meeting, which was authorized pursuant to the Governor's Emergency Order.

SRPC is utilizing Zoom for this electronic meeting. All members of the Committee have the ability to communication contemporaneously during this meeting through this platform, and the public has access to contemporaneously listen and, if necessary, participate in the meeting as follows:

Online Access: <a href="https://us02web.zoom.us/j/83494437750">https://us02web.zoom.us/j/83494437750</a>

Meeting ID: 834 9443 7750

**Telephone-only Access:** 1-646-558-8656

These instructions have also been provided on the SRPC website at www.strafford.org.

If anybody has a problem accessing the meeting, please email <u>jczyz@strafford.org</u>. In the event the public is unable to access the meeting, the meeting will be adjourned and rescheduled.

#### 1. Welcome/Introductions

#### 2. Action Items (Motions Required)

- a. Approval of the Minutes of September 18, 2020 (enclosed)
- **b.** Acceptance of Draft September Financials (separate mailing)
- c. Approval of SIMPLE IRA Employer Contribution for CY2021 (enclosed, see memo)

#### 3. Updates and Discussion

- **a.** Draft Fiscal Year 2021 Executive Director Organizational Goals (see memo)
- **b.** Awards, Contracts, and General Business Update (see memo)
- c. Executive Director Review Procedures (see memo)

#### 4. Other Business

#### 5. Adjourn

Reasonable accommodations for people with disabilities are available upon request. Include a description of the accommodation you will need including as much detail as you can. Also include a way we can contact you if we need more information. Make your request as early as possible; please allow at least 5 days advance notice. Last minute requests will be accepted, but may be impossible to fill. Please call (603) 994-3500 or email <a href="mailto:srpc@strafford.org">srpc@strafford.org</a>.

IMPORTANT MESSAGE

#### Rules of Procedure

Strafford Regional Planning Commission Strafford Metropolitan Planning Organization, and Strafford Economic Development District

#### **Meeting Etiquette**

Be present at the scheduled start of the meeting.

Be respectful of the views of others.

Ensure that only one person talks at a time. Raising your hand to be recognized by the chair or facilitator is good practice.

Do not interrupt others, or start talking before someone finishes.

Do not engage in cross talk.

Avoid individual discussions in small groups during the meeting. When one person speaks, others should listen.

Active participation is encouraged from all members.

When speaking, participants should adhere to topics of discussion directly related to agenda items.

When speaking, individuals should be brief and concise when speaking.

The Strafford Regional Planning Commission & Metropolitan Planning Organization holds both public meetings and public hearings.

For public meetings, guests are welcome to observe, but should follow proper meeting etiquette allowing the meeting to proceed uninterrupted. Members of the public who wish to be involved and heard should use venues such as Citizen Forum, Public Hearings, Public Comment Periods, outreach events, seminars, workshops, listening sessions, etc.

BARRINGTON
BROOKFIELD
DOVER
DURHAM
FARMINGTON
LEE
MADBURY
MIDDLETON
MILTON



NEW DURHAM
NEWMARKET
NORTHWOOD
NOTTINGHAM
ROCHESTER
ROLLINSFORD
SOMERSWORTH
STRAFFORD
WAKEFIELD

Strafford Regional Planning Commission Executive Committee Meeting 150 Wakefield Street, Conference Room 1A Rochester, NH 03867

September 18, 2020

### **DRAFT** Meeting Minutes Zoom Meeting

**Committee members present:** Chair Victoria Parmele, Northwood; Vice Chair Peter Nelson, Newmarket; Treasurer Tom Crosby, Madbury; Donald Hamann, Rochester; David Landry, Dover; Barbara Holstein, Rochester; Bill Fisher, Farmington; Michael Bobinsky, Somersworth

**Staff members present:** Jen Czysz, executive director; Shayna Sylvia, communications and outreach planner

**Absent:** (all members were present)

#### 1. Welcome/Introductions

The meeting began at 8:01 a.m.

Victoria Parmele called the meeting to order. She shared that due to the COVID-19/Coronavirus crisis and in accordance with Governor Sununu's Emergency Order #12 pursuant to Executive Order 2020-17, this Committee is authorized to meet electronically. There was no physical location to observe and listen contemporaneously to the meeting, which was authorized pursuant to the Governor's Emergency Order. However, in accordance with the Emergency Order: each member in attendance (via Zoom) confirmed their participation and name, and that they were the only one in the room (if connecting with video), or on the phone (if connecting with audio).

Those in attendance at the start of the meeting included David Landry, Peter Nelson, Tom Crosby, Barbara Holstein, Donald Hamann, Victoria Parmele, Bill Fisher, Shayna Sylvia and Jennifer Czysz.

Mike Bobinsky joined the meeting at 8:04 a.m.

#### 2. Action Items

#### a. Approval of the Minutes of August 21, 2020

D. Hamann **MOVED** to accept the August 21, 2020 minutes. M. Bobinsky **SECONDED** the motion, of which all members were **IN FAVOR.** 

The motion **CARRIED** via roll call vote of Don Hamann, Dave Landry, Victoria Parmele, Peter Nelson, Mike Bobinsky, Barbarba Holstein, Tom Crosby in the affirmative.

#### b. Acceptance of the Draft August Financials

- J. Czysz commented on the status of the checking account at the end of August. She explained that dues payments have been transferred to the savings account. She mentioned there was a delayed NHDOT payment and that this was briefly reflected in the checking balance.
- J. Czysz explained that the checking account balance is back up, and that the savings account is in good shape. She explained that we are at a good place financially, exceeding our balances at this point last year.
- J. Czysz shared that SRPC is awaiting a dues payment from the City of Somersworth. She reviewed payments from NHDES that SRPC is awaiting.
- J. Czysz explained that SRPC as of the end of September Fiscal Year 2021 is slightly in the black. She added that SRPC's EDA grant wasn't in place until September of FY 2021, which was one of the biggest differences between August of FY 2020 and FY 2021.
- D. Landry asked if there is a specific month where the line of credit gets reassessed. This is renewed by the bank each year in December. D. Landy questioned if banks are reassessing lines of credit this year especially due to COVID-19. A discussion ensued concerning SRPC's banks account and line of credit.
- P. Nelson asked if there is a requirement to use or lose on the line of credit; no, there is not. V. Parmele opined that this system works well.
- P. Nelson **MOVED** to accept the Draft Financials. T. Crosby **SECONDED** the motion, of which all were **IN FAVOR**.

The motion **CARRIED** via roll call vote of Don Hamann, Dave Landry, Victoria Parmele, Peter Nelson, Mike Bobinsky, Barbarba Holstein, and Tom Crosby in the affirmative.

#### c. FY 2022 Dues Recommendation to SRPC Commission

J. Czysz reviewed the three dues options she prepared for Fiscal Year 2022. This included an option calculated with the traditional methodology based on population estimates and the per capita rate tied to the 'June 2019 to June 2020 CPI-U-all items'; a modified methodology only increasing dues using population estimates; and an option freezing the FY 2021 rate for FY 2022. J. Czysz explained the effect of the first two options on the organization's revenues.

- M. Bobinsky stated that FY 2022 will have different challenges for municipalities and expressed his concerns. He opined that freezing the FY 2021 dues would be appreciated by communities. Each Commissioner shared their opinion of the different dues options. P. Nelson suggested having individual discussions with municipalities on this topic.
- J. Czysz agreed that communities do not know where they will be next year, and this is important to consider. She shared that she has had conversations with municipalities and that there is a lot of uncertainty. She discussed freezing the dues rates, and shared that there is the option to write off increases. D. Landry confirmed that there is a hardship argument in place. Bill Fisher shared an anecdote from Farmington about town funds being needed for bridge repair and opined that freezing dues in the best option.
- M. Bobinsky thanked J. Czysz for the options, and the discussion.
- M. Bobinsky **MOVED** to recommend dues option 1, freezing the FY 2021 rate for FY 2022. V. Parmele **SECONDED.**

A roll call vote occurred.

Don Hamman – NO Victoria Parmele – AYE Dave Landry – NO Peter Nelson – NO Mike Bobinsky – AYE Barbara Holstein –AYE Tom Crosby - NO

The motion did not pass.

D. Hamann **MOVED** to recommend the dues option where FY 2022 rates were calculated solely on population estimates. P. Nelson **SECONDED** the motion.

A roll call vote occurred.

Don Hamman – AYE Victoria Parmele – NO Dave Landry – AYE Peter Nelson – AYE Mike Bobinsky – NO Barbara Holstein –NO Tom Crosby - AYE

The motion passed.

d. Appointment to the Commission to Study Offshore Wind and Port Development

Jen explained that language in the bill, TITLE XXXIV PUBLIC UTILITIES CHAPTER 374-F ELECTRIC UTILITY RESTRUCTURING Section 374-F:10, called for a SRPC representative to serve on the Commission to Study Offshore Wind and Port Development. J. Czysz shared that she is happy to be SRPC's representative.

D. Landry **MOVED** to appoint J. Czysz to the Commission to Study Offshore Wind and Port Development. D. Hamann **SECONDED** the motion, of which all were **IN FAVOR**.

The motion **CARRIED** via roll call vote of Don Hamann, Dave Landry, Victoria Parmele, Peter Nelson, Mike Bobinsky, Barbarba Holstein, Tom Crosby in the affirmative.

#### 3. Updates and Discussion

#### a. Draft Fiscal Year 2021 Executive Director Organizational Goals

Jen shared the first draft of her FY 2021 goals with the E.C. She explained that her goals build off prior years and address items in the SRPC Strategic Plan. She stated the for this fiscal year she updated her goals to be more specific to her, in addition to the goals for the larger organization with a focus on implementation of SRPC's strategic plan.

J. Czysz explained that she would refine her goals and bring them back to the next E.C. meeting. She added that comments are welcome.

#### b. Awards, Contracts, and General Business Update

Jen stated that the EDA grant is now in place, as of Sept. 1.

SRPC received a positive response on its coastal resilience grant application, for a project in Dover with a focus on coastal equity. SRPC was offered an additional \$12,000 for this project, without increased match. The other coastal resilience application was a partnership with Rockingham Planning Commission, where they were the primary applicant. This project would allow RPC and SRPC to develop innovative land use guides for coastal communities.

- J. Czysz shared that SRPC is still awaiting EDA CARES Act funds; we have conditional approval. J. Czysz added that SRPC now has a contract in place with New Durham to complete an additional phase of Road Surface Management Systems (RSMS) assessment work. M. Bobinsky asked if this is pavement management. Jen responded that it is and shared that this is the Statewide Asset Data Exchange System (SADES) program. J. Czysz shared that SRPC is awaiting a response on a NH Fish and Wildlife Foundation grant submitted by NHDES.
- J. Czysz stated the SRPC has been working with Community Action Partnership of Strafford County (CAPSC) to write a grant proposal in response to homelessness. This has been a challenge. CAPSC and partners are currently identifying a location to host a homeless shelter.
- J. Czysz updated E.C. members on the indirect rate and shared that it is looking good.

#### c. September Monthly Minors

J. Czysz shared that the majority of minors are statewide. She explained that there is one local project, the Milton-Lebanon bridge project, which is increasing and moving engineering funds from 2020 to 2021.

#### d. Executive Director Review Procedures

This will be tabled. E.C. members were asked to work on this for next meeting. A short procedure would be good to have. V. Parmele suggested a subcommittee.

#### 4. Other Business

Shayna Sylvia asked E.C. members if the annual report should be a printed document this year, or online one. E.C. members suggested it be online only.

B. Holstein shared that at the Tri-City fidelity meeting a location for a homeless shelter was suggested and the mayors of Dover, Rochester, and Somersworth, and CAPSC agree on the location.

#### 5. Adjourn

M. Bobinsky **MOVED** to adjourn the meeting. D. Hamann **SECONDED** the motion, of which all were **IN FAVOR.** 

The motion **CARRIED** via roll call vote of Don Hamann, Dave Landry, Victoria Parmele, Peter Nelson, Mike Bobinsky, Barbarba Holstein, Tom Crosby in the affirmative.

The meeting adjourned at 8:58 a.m.

Minutes Respectfully Submitted by Shayna Sylvia Communications and Outreach Planner

#### SRPC FY 2021 Dashboard - September

For the October 16, 2020 Executive Committee Meeting

| September 30, 2020             |              |  |
|--------------------------------|--------------|--|
| FSB Checking Beginning Balance | \$24,356.67  |  |
| Deposits                       | \$79,311.98  |  |
| Payments                       | -\$67,175.79 |  |
| Uncleared Transactions         | -\$25,433.58 |  |
| FSB Checking Ending Balance    | \$11,059.28  |  |

| Accounts Receivable | \$148,246.87 |
|---------------------|--------------|
| FSB Savings Account | \$104,613.38 |

| OVERSIGHT ACTIVITIES      |                            |  |  |
|---------------------------|----------------------------|--|--|
| Line of Credit Activated? | No; Extend to 12/31/2020   |  |  |
| Audit Status              | Underway; draft due in Nov |  |  |

| BUDGET NARRATIVE                              |   |  |
|---|---|--|
| Federal Savings Bank<br>Balance/Case on hand: | 2 months cash on hand                               |  |
| Payables and Receivables                      | Current; several payments received in September     |  |
| FY20 Working Budget:                          | Updated to include awarded grants & adjust staffing |  |

| FUNDING SOURCES - WORKING BUDGET   |             |  |
|------------------------------------|-------------|--|
| Due, Interest & Reimbursement      | \$119,406   |  |
| Metropolitan Planning Organization | \$585,645   |  |
| State Agencies                     | \$239,149   |  |
| Municipal & Nonprofit Agreements   | \$174,554   |  |
| Economic Development District      | \$322,174   |  |
| Total Revenue                      | \$1,440,927 |  |
| Pending Grant Applications         | \$110,250   |  |

| EXPENSES - WORKING BUDGET |                |  |  |
|---------------------------|----------------|--|--|
| Personnel \$884,921       |                |  |  |
| Equipment                 | \$38,889       |  |  |
| Communications            | \$15,686       |  |  |
| Fixed Expenses            | \$47,043       |  |  |
| Miscellaneous Expenses    | \$32,765       |  |  |
| Contracted Work           | \$295,303      |  |  |
| Total Expens              | es \$1,314,606 |  |  |







#### STAFF PRESENTATIONS - ACTIVITIES SEPTEMBER

#### **Standing Committees and Appointments**

Explore Moose Mountains (Shayna)

Commute Smart NH Meeting (Shayna)

Seacoast Stormwater Coalition (Jackson)

COAST Board (Colin)

ACT Executive Committee (Colin)

HSIP Meeting (Colin)

Policy Committee Meeting (Colin, Rachel, Jen, Nancy)

TAC Committee meeting (Colin, Rachel, Jen)

CAW Outreach (Kyle)

Farmington Board Meetings as Staff (Kyle) x 3

Northwood Board Meetings as Staff (James) x 3

Nottingham Board Meetings as Staff (Stef)

RPC Directors Meeting (Jen, Rachel)

Full CAW Meeting (Kyle)

Seacoast Drinking Water Commission (Kyle)

SRPC Commission Meeting (all staff)

NH Project for Code Reform Product Review Team (Jen)

Strafford Public Health Advisory Committee (Nancy) x 2

#### **RPC Activity**

Strafford County Homeless Shelter CDBG-CV Hearings (Jen, Nancy, James)

Model Buffer Project Meeting (Kyle, Alaina)

Durham Climate Adaptation Stakeholder Input Session (Kyle, Alaina)

Coastal Resilience Grant Meeting (Kyle, Jen)

King Tide Planning Meeting (Kyle)

Sunrise Lake Project Team Meeting (Kyle, Alaina)

PRB Meeting w/ NHDES (Kyle, Jen)

Community Planning Grant Meeting w/ NH Housing (Kyle)

CHAT Steering Committee Meeting (Shayna, Jen, Nancy)

Recycling Roundtable (Alaina, Jen, Colin, Stef, Nancy, Stephen, Jackson)

POP! Meetings with Durham and Barrington (Stephen, Jackson)

SRPC Resiliency Subcommittee (Stef, Jen)

#### **EDD Activity**

Seacoast Economy Meetings (Jen, Nancy, James) x 5 Information Sharing meeting (Stef)

#### **MPO Activity**

Statewide Bike/Ped plan development meeting (Rachel, Stef, Colin)

COAST Legislative outreach committee (Colin)

COAST Annual Meeting (Colin)

Discussion with Naval Shipyard Staff about public transit (Colin)
Meeting with First Seacoast Bank re FTA transit study (Nancy)

#### Staff Development & Trainings

NNECAPA (Jen, Kyle, Stef, James)

ArcGIS Urban Virtual Workshop and Seminar (Jackson, Stef, Stephen, ) Enhancing Opportunities for Socially Vulnerable Populations (Alaina)

#### **WEB AND SOCIAL MEDIA STATISTICS**



#### Strafford.org

Sessions 683 (-231) Users 490 (-208)



#### **Constant Contact**

Subscribers 803 (0)

Avg. Open Rate 26% (-2%)



#### **Facebook**

Posts 10 (3) Reach 390 (27) Engagement 38 (6)



#### **Twitter**

Tweets 2 (0)
Profile Visits 36 (25)
Impressions 1183 (627)
Followers 287 (287)
Mentions 10 (10)



#### Instagram

Followers 0 (-3)

Posts 0 (-26)

Reach 0 (-208)

Engagement 117 (5)



#### ArcGIS

Open Data 558 (-14) Portal Views 719 (211)

Viewer Views

BARRINGTON
BROOKFIELD
DOVER
DURHAM
FARMINGTON
LEE
MADBURY
MIDDLETON
MILTON



NEW DURHAM
NEWMARKET
NORTHWOOD
NOTTINGHAM
ROCHESTER
ROLLINSFORD
SOMERSWORTH
STRAFFORD
WAKEFIELD

DATE: UPDATED October 13, 2020

**TO**: Executive Committee Members **FROM**: Jen Czysz, Executive Director

**RE**: Director's Report for the October 16, 2020 Meeting

Per the Governor's Emergency Order #12, SRPC will hold a virtual meeting. The following notes correspond to individual agenda items for discussion.

#### 2b. Acceptance of Draft September Financials

Please refer to the financial reports in your packet for more detailed information.

Balance Sheet: The September end of month checking balance was again low, given the timing of several payments that weren't received until early October. The savings account is very healthy as all dues were deposited into Savings. Total bank balances are comparable to September last year. Notable difference is within the account receivable that are nearly double this year reflecting the increased number of NH DES contracts and a slow down of payment processing in many state agencies and municipalities.

Aging Summary: The September billing amounts to \$67,094 and is not overdue at this time (included in the aging summary total of \$153,057). \$56,164 of invoices issued in September, or earlier, were paid in October. This leaves a balance of \$29,799 overdue beyond the 30-day payable term. All municipal dues have been paid at this time.

*Profit and Loss:* September ended with a net income of \$8,123, up about \$5,500 from this time last year. YTD we are at a net income of \$3,076, essentially breaking even. The primary differences between September 2020 and 2019 are more nuanced – DOT and DES billing as well as payroll expenses are up this year (increased staffing) otherwise most other items are fairly comparable.

#### 2c. Approval of SIMPLE IRA Employer Contribution for CY2021

Strafford RPC has offered a Simple IRA retirement plan option since 2000. The plan has been unchanged since it was amended and restated in 2004. Retirement benefits are available to SRPC employees who earn at least \$5,000 a year. SPRC offers a matching contribution equal to each employee's contribution up to a limit of 3% of their annual compensation. Each year the executive committee is asked to approve the contribution limit, before completion of the annual Participant Notice that must be distributed to all eligible employees by October 31, 2020.

#### 3a. Draft Fiscal Year 2021 Executive Director Organizational Goals

The following goals build off my 2020 goals and current initiatives underway:

- Continue implementation of the Strategic Plan with a focus on:
  - Build an implementation table to track progress

150 Wakefield Street · Suite 12 · Rochester, New Hampshire 03867 Tel: 603.994.3500 fax: 603.994.3504 e-mail: srpc@strafford.org

- Report implementation progress quarterly to the Executive Committee
- o Present annual updates to the full Commission
- Continue to build relationships with municipalities and allied organization in the region.
  - Schedule and complete a second round of check in meetings with each community's Board of Selectmen, Town/City Council, and/or Planning Board in coordination with commissioners.
  - Encourage commissioners to attend the check in meetings.
- Strengthen leadership opportunities for staff and SRPC commissioners.
  - o Invite commissioners to participate in local outreach events.
  - Develop opportunities to engage commissioners and committee members in all modes of governance (generative, strategic and fiduciary).
  - Launch and run the SRPC Commissioner's Resiliency Subcommittee (Stef C. staff lead) and Recycling Roundtable (Alaina R. staff lead).
  - Build senior staff's contract management skills and introduce opportunities to take on supervisory roles (James, Colin, Kyle).
  - Create opportunities for all staff to be a project team lead.
- Implement priority initiatives such as:
  - o Finalize and launch new SRPC website (staff leads Shayna, Rachel, Jackson).
  - Market GIS services and online mapping functionality (staff lead Jackson).
  - o Offer planning visualization and design services (staff lead Shayna).
  - Complete IT plan and computer hardware replacements (staff lead Rachel, Stephen support)
  - Update the SRPC employee handbook to formalize telecommuting policies and identify any other needed updates
- Contract administration two contracts to go out to bid:
  - o IT services
  - Financial services

#### 3b. Awards, Contracts and General Business Update

<u>COVID-19</u>: As the field work season draws to an end, I anticipate fewer staff members will be working in the office. We are working to configure the office to allow all staff to use the office as needed, keeping the total number of employees in the office at or below 7 at any one time.

<u>Awards and Contracts</u>: Please refer to the table of pending and recently awarded grants and contracts at the end of this memo for full details. Highlights include –

#### Newly funded:

- EDA: CARES Act Regional Recovery and Resiliency Planning and Technical
- New Durham: RSMS Update

#### Awarded Pending Contract:

- NHDES Coastal Resilience: Climate Change Impacts on Vulnerable Populations (SRPC)
- NHDES Coastal Resilience: (RPC)

#### Recently Submitted and Pending Decision:

- National Fish and Wildlife Foundation: Great Bay Living Shorelines
- CDBG-CV: Strafford CAP Homeless Shelter

#### In Development:

Local Source Water Protection (TBD)

<u>Indirect Rate</u>: SRPC's approved indirect rate (fringe benefits, plus overhead) for FY 2020-2021 is 128% as approved by NH DOT. SRPC has a negotiated predetermined rate, meaning there is no requirement to "settle up" at the end of the fiscal year, nor an opportunity to be reimbursed if we exceed our approved rate. The negotiated rate is based on the net of all programs that do not have indirect cost rate restrictions. The average FY2021 rate, across all programs, is 117.7% at the end of September.

**Dues**: Dues expenditures to date are summarized below.

| August 2020 (FY2021 YTD)         |             |  |
|----------------------------------|-------------|--|
| Income:                          |             |  |
| Billable Mapping Services \$0.00 |             |  |
| FY20 Dues Paid                   | \$29,615.69 |  |
| Total Income \$29,615.69         |             |  |

| Expenses:              |             |
|------------------------|-------------|
| Vehicle Expenses       | \$1,906.72  |
| Planning Salaries      | \$3,704.50  |
| Dues and Subscriptions | \$28.71     |
| Office Software        | \$0.00      |
| Travel                 | \$0.00      |
| Meeting Expense        | \$0.00      |
| Office Expense         | \$0.00      |
| Finance Charge         | \$0.00      |
| Accounting             | \$0.00      |
| Mapping Supplies       | \$0.00      |
| Mapping Salaries       | \$0.00      |
| Indirect               | \$4,741.76  |
| Total SRPC Expenses    | \$10,381.69 |

| Cash Match:      |             |
|------------------|-------------|
| UPWP             | \$12,511.98 |
| EDA              | \$768.27    |
| Coastal          | \$0.00      |
| Total Cash Match | \$13,280.25 |

| Contract Overages:      |          |
|-------------------------|----------|
| Strafford Tax Maps 2020 | \$147.50 |
| Barrington MP           | \$166.52 |
| Durham Living Shoreline | \$41.80  |
|                         |          |
|                         |          |
| Total Contract Overages | \$355.82 |

| Total Expenses        | \$24,017.76 |
|-----------------------|-------------|
| Annual Dues Remaining | \$5,597.93  |

#### 3d. Executive Director Review Procedures

(The following is a repeat of information from August for your reference)

SRPC does not currently have set procedures for conducted executive director reviews. The last couple years I have been providing a self-assessment using a similar format as completed by SRPC's employees. Per the chair's request, time has been included on the August agenda to discuss establishing a procedure. To aid in this discussion, I have enclosed the personnel evaluation procedures I use with staff. Additionally, there are several resources online that I would recommend reviewing. While we are not a non-profit organization, the principals are similar and may be helpful. These include:

- NH Charitable Trusts Unit: Guidebook for NH Charitable Organizations (see page 6)
- BoardSource: <u>Recommended Governance Practices</u> (see page 2, item E7)
- BoardSource: CEO Assessment Sample Report
- National Council of Nonprofits: <u>Executive Compensation</u>

NEXT MEETING November 20, 2020, 8 AM, tentatively scheduled to be a call or "Zoom" in.

**Status of Grant Applications and Project Proposals** 

| Title  | Funder                         | Funding<br>Year(s) | Award \$                                  | Dues<br>Match \$ | Contract ual \$ | Application<br>Status | Contract<br>Status | Description/Notes  |
|--|--------------------------------|--------------------|---|------------------|-----------------|-----------------------|--------------------|--|
| CARES Act  | EDA                            | FY2021-<br>2022    | \$379,131                                 |                  |                 | awarded               | complete           | Proposed activities are intended to prevent further economic damage by providing information and technical assistance to atrisk businesses and industries, while also adding capacity to municipalities to ensure resilient and efficient municipal operations in the face of tightening budgets.  |
| RSMS Update  | New<br>Durham                  | FY2021             | \$4,937                                   |                  |                 | <mark>awarded</mark>  | complete           | Reassessment of road conditions and preparation of asset management report   |
| Climate Change Impacts<br>on Vulnerable<br>Populations (SRPC)                                | NHDES<br>Coastal<br>Resilience | FY2021-<br>2022    | \$40,000<br>+\$2,500<br>DOV cash<br>match | \$1,000          | \$13,500        | awarded               | pending            | Assessment of how Dover's socially vulnerable populations, including minority, POCs (people of color), disabled, and lower income populations will be unequally affected by climate change impacts.  |
| Coastal Innovative Land Use Guide & Regional Sustainability and Resiliency Program Framework | NHDES<br>Coastal<br>Resilience | FY2021-<br>2022    | \$8,750                                   | \$1,250          |                 | awarded               | pending            | Rockingham Planning Commission will subcontract with SRPC to assist with development a user-friendly coastal innovative land use guide that will provide guidance and best practices through model regulations and implementable actions to achieve local goals.   |
| COVID Decompression<br>Homeless Shelter  | CDFA<br>CDBG-CV                | FY2020-<br>2021    | \$29,000                                  |                  |                 | submitted             | pending            | Grant writing and administration for Strafford County and CAPSC application to provide homeless shelter operations and services (\$471,000 to sheltering)  |
| Great Bay Living<br>Shorelines   | NFWF                           | FY2021-<br>2022    | \$30,000                                  |                  |                 | submitted             | pending            | DES Coastal is the applicant. Create a pipeline of living shoreline erosion management and asset protection projects that enhance resilience of salt marsh habitat and coastal community assets and avoid future hard shoreline stabilization in Dover, Durham, and Newmarket along the Great Bay Estuary. SRPC will assist with community planning, site assessments and community engagement activities. |

**Updates since last meeting** 

## Strafford Regional Planning Commission Balance Sheet



| -                                       | Sep 30, 20 | Sep 30, 19           | \$ Change         |
|---|------------|----------------------|-------------------|
| ASSETS                                  |            |                      |                   |
| Current Assets                          |            |                      |                   |
| Checking/Savings                        |            |                      |                   |
| FSB Checking                            | 6,509,28   | 97,785.25            | -91,275.97        |
| FSB Savings                             | 104,613.38 | 16,086.99            | 88,526.39         |
| Total Checking/Savings                  | 111,122.66 | 113,872,24           | -2,749.58         |
| Accounts Receivable                     |            |                      |                   |
| Accounts Receivable                     | 153,057.11 | 68,681,27            | 84,375.84         |
| Total Accounts Receivable               | 153,057,11 | 68,681.27            | 84,375.84         |
| Other Current Assets                    |            |                      |                   |
| Prepaid Expenses                        |            |                      |                   |
| Prepaid Website Expenses                | 244.76     | 0.00                 | 244.76            |
| Prepaid Dues and Subscriptions          | 2,060.86   | 1,795.57             | 265.29            |
| Prepaid training                        | 600.00     | 600.00               | 0.00              |
| Total Prepaid Expenses                  | 2,905.62   | 2,395,57             | 510.05            |
| Prepaid software support                | 2,789.34   | 2,888.13             | -98.79            |
| Undeposited Funds                       | 14,439.80  | 2,456.42             | 11,983.38         |
| Total Other Current Assets              | 20,134.76  | 7,740.12             | 12,394.64         |
| Total Current Assets                    | 284,314.53 | 190,293.63           | 94,020.90         |
| Fixed Assets                            |            |                      |                   |
| Vehicles                                |            |                      |                   |
| Vehicle Accumulated Depreciatio         | -1,911.79  | 0.00                 | -1,911.79         |
| Ford Transit                            | 22,943.35  | 0.00                 | 22,943,35         |
| Total Vehicles                          | 21,031.56  | 0.00                 | 21,031.56         |
| Property and Equipment                  |            |                      |                   |
| Accumulated Depreciation                | -15,745.44 | -19,098.48           | 3,353.04          |
| Equipment Purchase Canon iPF760 Plotter | 0.00       | 2 252 04             | 2.252.24          |
| Lenova Think Server                     | 3.983.04   | 3,353.04<br>3,983.04 | -3,353.04<br>0.00 |
| Equipment Purchase - Other              | 11.762.40  | 11,762,40            | 0.00              |
|   |            |                      |                   |
| Total Equipment Purchase                | 15,745.44  | 19,098.48            | -3,353.04         |
| Total Property and Equipment            | 0.00       | 0.00                 | 0.00              |
| Total Fixed Assets                      | 21,031.56  | 0.00                 | 21,031.56         |
| OTAL ASSETS                             | 305,346.09 | 190,293.63           | 115,052.46        |
| LIABILITIES & EQUITY                    |            |                      |                   |

## Strafford Regional Planning Commission Balance Sheet



| ~                               | Sep 30, 20 | Sep 30, 19 | \$ Change   |
|---------------------------------|------------|------------|-------------|
| Liabilities                     |            |            |             |
| Current Liabilities             |            |            |             |
| Credit Cards                    |            |            |             |
| FSB Credit Card                 | 80.36      | 197.05     | -116.69     |
| Total Credit Cards              | 80.36      | 197.05     | -116.69     |
| Other Current Liabilities       |            |            |             |
| FY21 Dues in Advance            | 88,847.01  | 0.00       | 88,847.01   |
| Benefits payable                | ·          |            | ,-          |
| Simple IRA payable              | 48.00      | 48.00      | 0.00        |
| Total Benefits payable          | 48.00      | 48.00      | 0.00        |
| Contract Revenue In Advance     | 21,380.25  | 13,510.24  | 7,870.01    |
| FY20 Dues in Advance            | 0.00       | 86,711.21  | -86,711.21  |
| Payroll Liabilities             | 3.00       | 00,711,21  | -00,711.21  |
| FUTA                            | 30.41      | 30.41      | 0.00        |
| Social Security Payable         | -0.02      | -0.02      | 0.00        |
| Payroll Liabilities - Other     | 2,249.08   |            |             |
| Payroli Liabilities - Other     | 2,249.08   | 2,609.75   | -360.67     |
| Total Payroll Liabilities       | 2,279.47   | 2,640.14   | -360.67     |
| Total Other Current Liabilities | 112,554.73 | 102,909.59 | 9,645.14    |
| Total Current Liabilities       | 112,635.09 | 103,106.64 | 9,528.45    |
| Long Term Liabilities           |            |            |             |
| Lease Payable - Ford Motor Cred | 16,956.20  | 0.00       | 16,956.20   |
| Accrued expenses                |            | 0.00       | 70,000.20   |
| Accrued Payroll                 | 31,349.33  | 21,136.80  | 10,212.53   |
| Accrued Vacation                | 32,697.38  | 22,216.21  | 10,481.17   |
| Annual Audit Accrual            | 12,537.50  | 12,537.50  | 0.00        |
| Ailliuai Audit Acciuai          | 12,337.30  | 12,537.50  | 0.00        |
| Total Accrued expenses          | 76,584.21  | 55,890.51  | 20,693.70   |
| Total Long Term Liabilities     | 93,540.41  | 55,890.51  | 37,649.90   |
| Total Liabilities               | 206,175.50 | 158,997-15 | 47,178.35   |
| Equity                          |            |            |             |
| Retained Earnings               | 96,094.51  | 45,213.16  | 50,881.35 🛭 |
| Net Income                      | 3,076.08   | -13,916.68 | 16,992.76   |
| Total Equity                    | 99.170.59  | 31,296,48  | 67,874.11   |
| Total Equity                    | 00,170,00  |            | 01,01.111   |

# Strafford Regional Planning Commission Balance Sheet



| 1. | Cash: Dues are being deposited to the Savings account. The monthly amount recognized as income each month is being transferred to the Checking account, which is \$9,871.89.   |
|----|--|
| 2. | Accounts Receivable: See the Accounts Receivable Summary report for other Accounts Receivable comments.  |
| 3. | Undeposited Funds: Payments received on 9/30, but not yet deposited to the bank.   |
| 4. | Contract Revenue in Advance: Funds remaining in current fiscal year – GSCH Creating Age Friendly Communities \$11,738, NHCHF Promoting Outdoor Play \$9,642  |
| 5. | Lease Payable: This is the principal amount due for the lease to own Ford Transit Connect.   |
| 6. | Accrued Expenses: These amounts are adjusted at year-end and have been carried forward from the 6/30/20 adjusting entries to reflect wages paid in FY21 worked in FY20 and vacation hours accrued by staff at 6/30/20. The annual audit accrual is the FY20 audit expected charge, per the auditors' engagement letter. The actual amount is anticipated to be less, as I don't believe that we will meet the threshold requiring the preparation of a single audit. |
| 7. | Retained Earnings: Cumulative posting of net income.   |

4:56 PM 10/13/20

### Strafford Regional Planning Commission A/R Aging Summary



|   | 61 - 90 |        | > 90            |             | TOTAL      |
|---|---------|--------|-----------------|-------------|------------|
| 2000 LTA (Local Technical Assistance)<br>2100 Dues          |         |        |                 |             |            |
| 2116 City of Somersworth dues                               | 0.00    |        | 10,266 79       |             | 10,266.79  |
| Total 2100 Dues   | 0.00    |        | 10,266 79       |             | 10,266 79  |
| 2000 LTA (Local Technical Assistance) - Other               | 0.00    |        | 0.00            |             | 0.00       |
| Total 2000 LTA (Local Technical Assistance)                 |         | 0.00   | 10,2            | 266 79      | 10,266,7   |
| 3302 Dover Resilience Grant                                 |         | 0.00   |                 | 0.00        | 7,002,2    |
| 3400 Town of Durham<br>3403 Durham Groundwater Modeling     | 0.00    |        | 0,00            |             | 4,810.24   |
| 3404 Durham Resilience Grant                                | 0.00    |        | 0,00            |             | 3,064.74   |
| Total 3400 Town of Durham                                   |         | 0.00   |                 | 0,00        | 7,874,9    |
| 3500 Town of Farmington<br>3501 FAR Circuit Rider           | 0.00    |        | 0.00            |             | 4,140.70   |
| Total 3500 Town of Farmington                               |         | 0.00   |                 | 0.00        | 4,140,7    |
| 3600 Town of Lee  |         | 0.00   |                 | 0.00        | 100.0      |
| 100 Town of Newmarket                                       |         |        |                 |             |            |
| 4103 NKT Local Source Water Cash Match                      | 0,00    |        | 0.00            |             | 533,40     |
| Total 4100 Town of Newmarket                                |         | 0.00   |                 | 0.00        | 533.4      |
| 1200 Town of Northwood<br>4201 NOR Circuit Rider            | 0.00    |        | 1,977 50        |             | 6,457.50 3 |
| otal 4200 Town of Northwood                                 |         | 0_00   | 1,5             | 977.50      | 6,457.5    |
| i300 Town of Nottingham<br>4301 NOT Circuit Rider           | 0,00    |        | 0.00            |             | 2,217.50   |
| otal 4300 Town of Nottingham                                |         | 0.00   |                 | 0.00        | 2,217.5    |
| 700 Town of Strafford<br>4702 Strafford Tax Map Update      | 158.75  |        | 0.00            |             | 158.75     |
| otal 4700 Town of Strafford                                 |         | 158.75 |                 | 0.00        | 158.7      |
| 310 Lamprey River LAC                                       |         | 0.00   |                 | 0.00        | 0.0        |
| 000 Office of Strategic Initiatives<br>6000.000 FY20_21 TBG | 0.00    |        | 0.00            |             | 1,875.32   |
| otal 6000 Office of Strategic Initiatives                   |         | 0.00   |                 | 0.00        | 1,875.3    |
| 100 NH DES<br>6251 Sunrise Lake                             | 0.00    |        | 0.00            |             | 1,540 00   |
| 6101 Coastal 2021   | 0.00    |        | 0.00            |             | 1,692.68   |
| 6250.000 PRB-Oyster River                                   | 0.00    |        | 0.00            |             | 18,053.00  |
| 6301.000 Local Source Water 2020                            | 0 00    |        | 0.00            |             | 6,850 00   |
| otal 6100 NH DES  |         | 0.00   |                 | 0.00        | 28,135.6   |
| 500 DEPT OF SAFETY (OEM)<br>6500.000 PDM 2017               | 0.00    |        | 375.00 <b>[</b> |             | 375.00     |
| otal 6500 DEPT OF SAFETY (OEM)                              |         | 0.00   |                 | -<br>375.00 | 375.0      |
| 000 ECONOMIC DEVELOPMENT ADMINISTRATION<br>7001 EDA FY21    | 0.00    |        | 0.00            |             | 3,584,56   |
| otal 7000 ECONOMIC DEVELOPMENT ADMINISTRATION               |         | 0.00   |                 | 0.00        | 3,584.5    |
| 000 DOT UPWP  |         | 0.00   |                 | 0.00        | 80,334.7   |
| 400 City of Rochester<br>4402 UPWP ROC Sidewalk Assess      | 0.00    |        | 0.00            |             | 0.00       |
| otal 4400 City of Rochester                                 |         | 0.00   |                 | 0.00        | 0.0        |
| OT_UPWP 2010-2011   |         | 0 00   |                 | 0.00        | 0.0        |
| AL  |         | 158.75 |                 | 19.29       | 153,057.1  |

4:56 PM 10/13/20

## Strafford Regional Planning Commission A/R Aging Summary

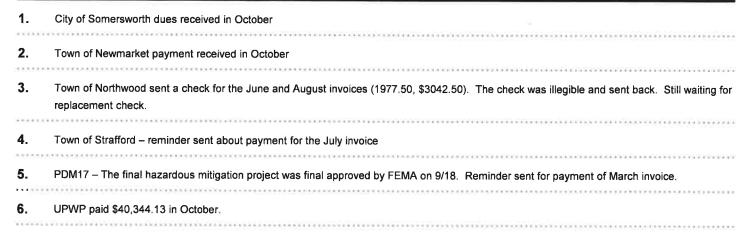


|   | Current   | 1 - 30      | 31 - 60  |
|---|-----------|-------------|----------|
| 2000 LTA (Local Technical Assistance)                         |           |             |          |
| 2100 Dues 2116 City of Somersworth dues                       | 0.00      | 0.00        | 0.00     |
| Total 2100 Dues   | 0,00      | 0.00        | 0.00     |
| 2000 LTA (Local Technical Assistance) - Other                 | 0,00      | 0.00        | 0.00     |
| Total 2000 LTA (Local Technical Assistance)                   | 0.00      | 0.00        | 0.00     |
| 3302 Dover Resilience Grant                                   | 4,678.20  | 2,324,02    | 0.00     |
| 3400 Town of Durham<br>3403 Durham Groundwater Modeling       | 4,810,24  | 0.00        | 0.00     |
| 3404 Durham Resilience Grant                                  | 1,817,93  | 1,246.81    | 0.00     |
| Total 3400 Town of Durham                                     | 6,628 17  | 1,246,81    | 0.00     |
| 3500 Town of Farmington<br>3501 FAR Circuit Rider             | 4,140.70  | 0.00        | 0.00     |
| Total 3500 Town of Farmington                                 | 4,140.70  | 0.00        | 0.00     |
| 3600 Town of Lee  | 100.00    | 0,00        | 0,00     |
| 4100 Town of Newmarket 4103 NKT Local Source Water Cash Match | 0.00      | 0.00        | 533.40 2 |
| Total 4100 Town of Newmarket                                  | 0.00      | 0,00        | 533 40   |
| 4200 Town of Northwood<br>4201 NOR Circuit Rider              | 1,437,50  | 3,042.50    | 0.00     |
| Total 4200 Town of Northwood                                  | 1,437.50  | 3,042.50    | 0.00     |
| 4300 Town of Nottingharn<br>4301 NOT Circuit Rider            | 2,217,50  | 0.00        | 0.00     |
| Total 4300 Town of Nottingham                                 | 2,217.50  | 0.00        | 0.00     |
| 4700 Town of Strafford<br>4702 Strafford Tax Map Update       | 0.00      | 0.00        | 0.00     |
| Total 4700 Town of Strafford                                  | 0.00      | 0.00        | 0.00     |
| 5310 Lamprey River LAC  | 0.00      | 0.00        | 0.00     |
| 6000 Office of Strategic Initiatives<br>6000.000 FY20_21 TBG  | 1,875.32  | 0.00        | 0.00     |
| Total 6000 Office of Strategic Initiatives                    | 1,875.32  | 0.00        | 0.00     |
| 6100 NH DES<br>6251 Sunrise Lake                              | 0,00      | 1,540.00    | 0.00     |
| 6101 Coastal 2021   | 1,692.68  | 0.00        | 0,00     |
| 6250.000 PRB-Oyster River                                     | 1,559,00  | 16,494.00   | 0.00     |
| 6301.000 Local Source Water 2020                              | 0.00      | 0.00        | 6,850,00 |
| Total 6100 NH DES   | 3,251,68  | 18,034.00   | 6,850.00 |
| 6500 DEPT OF SAFETY (OEM)<br>6500.000 PDM 2017                | 0,00      | 0.00        | 0.00     |
| Total 6500 DEPT OF SAFETY (OEM)                               | 0.00      | 0.00        | 0.00     |
| 7000 ECONOMIC DEVELOPMENT ADMINISTRATION<br>7001 EDA FY21     | 3,584.56  | 0.00        | 0,00     |
| Total 7000 ECONOMIC DEVELOPMENT ADMINISTRATION                | 3,584,56  | 0.00        | 0.00     |
| 8000 DOT UPWP   | 39,990.58 | 40,344_13 6 | 0.00     |
| 4400 City of Rochester<br>4402 UPWP ROC Sidewalk Assess       | 0.00      | 0.00        | 0.00     |
| Total 4400 City of Rochester                                  | 0,00      | 0.00        | 0.00     |
| DOT_UPWP 2010-2011  | 0.00      | 0.00        | 0.00     |
| TAL   | 67,904.21 | 64,991.46   | 7,383.40 |

4:56 PM 10/13/20

### Strafford Regional Planning Commission A/R Aging Summary





## Strafford Regional Planning Commission Profit & Loss



|   | Sep 20    | Sep 19    | \$ Change |
|---|-----------|-----------|-----------|
| nary Income/Expense                     |           |           |           |
| ncome                                   |           |           |           |
| SRPC Membership Dues                    | 9,871,89  | 9,656.34  | 215.5     |
| SRPC Revenue                            |           |           |           |
| Municipal and NonProfit Revenue         |           |           |           |
| GSCH - Tufts                            | 3,123.47  | 0.00      | 3,123.47  |
| DOV Recreation MP Chapter               | 0.00      | 3,972.58  | -3,972.58 |
| DUR Wagon Hill Living Shoreline         | 0.00      | 2,184.62  | -2,184.62 |
| FAR Circuit Rider                       | 4,140.70  | 3,266.00  | 874.70    |
| GIS Projects -                          | 100.00    | 0.00      | 100.00    |
| NHCHF                                   | 2,919.26  | 3,098.28  | -179.02   |
| Northwood Planning Services             | 1,437.50  | 1,564.44  | -126.94   |
| NOT Circuit Rider                       | 2.217.50  | 2.348.50  | -131.00   |
| UNH Climate in the Classroom            | 0.00      | 459.09    | -459.09   |
| Municipal and NonProfit Revenue - Other | 0.00      | 30.21     | -30.21    |
| Total Municipal and NonProfit Revenue   | 13,938.43 | 16.923.72 | -2.985.29 |
| Total SRPC Revenue                      | 13,938.43 | 16,923.72 | -2,985.2  |
| Economic Development Revenue            |           |           |           |
| EDD Partnership Planning                | 7,290.29  | 0.500.00  | 4 070 40  |
| EPA Brownfields                         | 0.00      | 8,560.39  | -1,270.10 |
| EFA Brownillelus                        | 0.00      | 1,368.90  | -1,368.90 |
| Total Economic Development Revenue      | 7,290.29  | 9,929.29  | -2,639.0  |
| State Award Revenue                     |           |           |           |
| NHDES                                   |           |           |           |
| DUR Resilience                          | 2,818.17  | 0.00      | 2,818.17  |
| Coastal                                 | 2,114.95  | 2,303.89  | -188.94   |
| DOV Coastal Resilience                  | 6,634.93  | 0.00      | 6,634.93  |
| Durham Groundwater Modeling             | 4,810,24  | 0.00      | 4,810.24  |
| Watershed PRB                           | 3,796.86  | 0.00      | 3,796.86  |
| Total NHDES                             | 20,175.15 | 2,303.89  | 17,871.26 |
| OEP Targeted Block                      | 1,875.32  | 0.00      | 1,875.32  |
| Total State Award Revenue               | 22,050.47 | 2,303.89  | 19,746.5  |
| MPO Revenue                             |           |           |           |
| FHWA MultiModal Pilot (Bike LTS         | 0.00      | 1,023.37  | -1,023.37 |
| NH DOT                                  | 0.00      | 1,025.57  | -1,025.57 |
| UPWP                                    | 44,433.98 | 31,789.73 | 12,644.25 |
| Total NH DOT                            | 44,433.98 | 31,789.73 | 12,644.25 |
| \                                       | 44,433,98 | 32,813.10 | 11.620.8  |

# Strafford Regional Planning Commission Profit & Loss



|   | Sep 20    | Sep 19    | \$ Change |
|---|-----------|-----------|-----------|
| DOT Cash Match                          |           |           |           |
| 402.1 ROC Match                         | 0.00      | -381.34   | 381.34    |
| DOT Cash Match - Other                  | -4,443.40 | -2,797,63 | -1,645.77 |
| Total DOT Cash Match                    | -4,443.40 | -3,178.97 | -1,264.43 |
| EDD Cash Match                          | -768.27   | -1,088.17 | 319.90    |
| RPC LTS Cash Match                      | 0.00      | -204.67   | 204.67    |
| Total Contra Income Cash Match          | -5,211.67 | -4,471.81 | -739.86   |
| Contra Income InKind/Soft Match         |           |           |           |
| IK DOV Resilience                       | -1.956.73 | 0.00      | -1.956.73 |
| IK DUR Resilience                       | -1,000.24 | 0.00      | -1,000.24 |
| In-Kind Coastal Match                   | -422.27   | 0.00      | -422.27   |
| In-Kind EDD Match                       | -2,937.46 | -2.395.11 | -542.35   |
| Contra Income InKind/Soft Match - Other | -2,237.86 | 0.00      | -2,237.86 |
| Total Contra Income InKind/Soft Match   | -8,554.56 | -2,395.11 | -6,159.45 |
| Contract Overage                        | 0.00      | -24.66    | 24.66     |
| Total Income                            | 83,818.83 | 64,734.76 | 19,084.07 |
| Gross Profit                            | 83,818.83 | 64,734.76 | 19,084.07 |
| Expense                                 |           |           |           |
| Personnel Expenses                      |           |           |           |
| Salary and Wages                        | 46,512.66 | 37,613.36 | 8,899.30  |
| Payroll Expenses                        |           |           |           |
| Dental insurance expense                | 366.89    | 284.76    | 82.13     |
| Health Insurance expense                | 5.541.10  | 4,256.60  | 1,284.50  |
| Life Insurance expense                  | 81.94     | 81.00     | 0.94      |
| LTD Insurance expense                   | 46.40     | 42.64     | 3.76      |
| STD insurance expense                   | 175.83    | 122.31    | 53.52     |
| Payroll Processing Fees                 | 183.75    | 174.00    | 9.75      |
| Pension expense                         | 1,356.96  | 1,081.83  | 275.13    |
| Unemployment expense                    | -529.64   | 276.09    | -805.73   |
| Workers Compensation                    | 327.55    | 0.00      | 327.55    |
| Payroll Taxes                           | 027,00    | 0.00      | 327.33    |
| Medicare Expense                        | 656.18    | 539.06    | 117.12    |
| Social Security expense                 | 2,805.72  | 2,304.96  | 500.76    |
| Payroll Taxes - Other                   | 0.01      | 0.03      | -0.02     |
| Total Payroll Taxes                     | 3,461.91  |           | 617.86    |
| Total Payroll Expenses                  | 11,012.69 | 9,163.28  | 1,849.41  |
| Dues and Subscriptions                  | 332.99    | 344.08    | -11.09    |

#### Strafford Regional Planning Commission Profit & Loss



|  | Sep 20                            |                 | Sep 19                                     |                 | \$ Change                                |                |
|--|-----------------------------------|-----------------|--|-----------------|--|----------------|
| Staff Training and Seminars  |                                   | 45.00           |  | 285.00          |  | -240.00        |
| Total Personnel Expenses   |                                   | 57,903.34       |  | 47,405.72       |  | 10,497.62      |
| Equipment expense Copier Maintenance Contract Office furniture Computer equipment  | 0.00                              | 319.85          | 2,370.00                                   | 319.85          | -2,370.00                                | 0.00           |
| Total Office furniture   |                                   | 0.00            | 2  | 2,370.00        |  | .370.00        |
| Other Equipment Repair and Cost  |                                   | 62.37           |  | 0.00            | _  | 62.37          |
| Software expense ArcInfo/View software Office Software Adobe In Design Anti-virus software Constant Contact Microsoft Office 365 | 73.98<br>30.10<br>40.50<br>209.73 |                 | 425.00<br>73.98<br>0.00<br>40.50<br>125.00 |                 | -25,00<br>0.00<br>30.10<br>0.00<br>84.73 | 52,07          |
| Total Office Software  | 354.31                            |                 | 239.48                                     |                 | 114.83                                   |                |
| Total Software expense   |                                   | 754.31          |  | 664.48          |  | 89.83          |
| Traffic Count Expenses Traffic counting supplies   | 256.37                            | 050 27          | 0.00                                       |                 | 256.37                                   |                |
| Total Traffic Count Expenses   |                                   | 256.37          |  | 0.00            |  | 256.37         |
| Total Equipment expense  |                                   | 1,392.90        |  | 3,354.33        |  | -1,961.43      |
| Fixed Expenses Insurance Liability Insurance Total Insurance   | 480.42                            | 480.42          | 458.84                                     | 458.84          | 21.58                                    | 24.50          |
| Rent   | •                                 |                 |  | 107             |  | 21.58          |
| Vehicle Expenses Depreciation Expense Vehicle Gas Vehicle Interest   | 477.99<br>50.36<br>167.29         | 2,500,00        | 0.00<br>0.00<br>0.00                       | ,500.00         | 477.99<br>50.36<br>167.29                | 0.00           |
| Total Vehicle Expenses   |                                   | 695.64          |  | 0.00            |  | 695.64         |
| Total Fixed Expenses   |                                   | 3,676.06        |  | 2,958.84        |  | 717.22         |
| Communications Postage and Delivery Telephone and Internet   |                                   | 17.99<br>283.58 |  | 17.99<br>377.16 |  | 0.00<br>-93.58 |

## Strafford Regional Planning Commission Profit & Loss



|  | Sep 20           |                  | Sep 19         |                 | \$ Change           |                   |
|--|------------------|------------------|----------------|-----------------|---------------------|-------------------|
| Website maintenance and updates<br>Website and logo design     | 8.44             |                  | 0.00           |                 | 2.44                |                   |
| Website maintenance and updates - Other                        | 0.00             |                  | 3.90           |                 | 8.44<br>-3.90       |                   |
| Total Website maintenance and updates                          |                  | 8.44             | 0.00           | 3.90            | -5.50               | 4.54              |
| Total Communications   |                  | 310.01           |                | 399.05          |                     | -89.04            |
| Administrative Meetings Expense                                |                  |                  |                |                 |                     |                   |
| Meetings Advertising Expense                                   | 393.84           |                  | 0.00           |                 | 393.84              |                   |
| Total Meetings Expense   | :                | 393.84           |                | 0.00            |                     | 393.84            |
| Office Expense Office Supplies                                 | (                | 600.99           |                | 41.96           |                     | 559.03            |
| Plotter Ink and Supplies Office Supplies - Other               | 0.00<br>9.99     |                  | 394.52<br>9.99 | -               | -394.52<br>0.00     |                   |
| Total Office Supplies  |                  | 9.99             |                | 104.51          |                     | -394.52           |
| Printing and Reproduction Professional Fees                    |                  | 0.00             | 9              | 944.06          |                     | -944.06           |
| Accounting, Audit  | 902.50           |                  | 902.50         |                 | 0.00                |                   |
| Total Professional Fees  |                  | 902.50           |                | 902.50          |                     | 0.00              |
| Travel & Ent   |                  |                  |                |                 |                     |                   |
| Tolls & Parking<br>Travel                                      | 0.00             |                  | 9.25           |                 | -9.25               |                   |
|  | 91.43            |                  | 1,352.61       |                 | -1,261.18           |                   |
| Total Travel & Ent   |                  | 91.43            | 1,3            | 861.86          | -1                  | ,270.43           |
| Total Administrative   |                  | 1,998.75         |                | 3,654.89        |                     | -1,656.14         |
| Contract Labor<br>Financial Services<br>IT and Network support |                  | 537.50<br>495.00 | - ,            | 37,50<br>270.00 |                     | -900.00<br>225.00 |
| Pass Through Expense Dov Resilience DUR Groundwater Consultant | 2,850.00         |                  | 0.00           |                 | 2,850.00            |                   |
| EPA Brownfields Consultants                                    | 4,550.00<br>0.00 |                  | 0.00<br>734.68 |                 | 4,550.00<br>-734.68 |                   |
| Total Pass Through Expense                                     |                  | 100.00           |                | <br>'34.68      |                     | 665.32            |
| Total Contract Labor   |                  | 10,432.50        |                | 4,442.18        | 0                   | 5.990.32          |
| Total Expense  |                  | 75,713.56        |                | 62,215.01       |                     | 13,498.55         |
| Ordinary Income  |                  | 8,105.27         |                | 2,519.75        |                     | 5,585.52          |
| er Income/Expense  |                  | -1               |                | 2,0 ,0 0        |                     | 0,000,02          |

# Strafford Regional Planning Commission Profit & Loss



|                    | Sep 20   | Sep 19   | \$ Change |
|--------------------|----------|----------|-----------|
| Other Income       |          |          |           |
| Interest Income    | 17.43    | 32.37    | -14.94    |
| Total Other Income | 17.43    | 32.37    | -14.94    |
| Net Other Income   | 17,43    | 32.37    | -14.94    |
| Net Income         | 8,122.70 | 2,552.12 | 5,570.58  |

4:13 PM 10/13/20

# Strafford Regional Planning Commission Profit & Loss September 2020



Accrual Basis

| 1. | Payroll Expenses: Prior year had 10 permanent employees, this year there are 11 permanent staff. Newest staff member went permanent in September.           |
|----|---|
| 2. | Computer Equipment: Prior year a new tower computer was purchased. SRPC is currently accepting bids for 2 new laptop computers, to be paid with UPWP funds. |
| 3. | Travel: Limited due to COVID  |
| 4. | Consulting Engineering Services: In the prior fiscal year, these were clumped into one account. For FY20 forward, consultants are broken out by project.    |

10/13/20 **Accrual Basis** 

# Strafford Regional Planning Commission Income by Customer September 2020

| Date                             | Name                                    | Memo  | Amount                |
|----------------------------------|---|---|-----------------------|
| 5150 GSCH                        | ig Age Friendly Coi                     | mmunitioe   |                       |
|                                  |   | Progress Billing - GSCH - Sept 2020   | 3,123.47              |
| Total 5151 C                     | reating Age Friendly                    | Communities   | 3,123.47              |
| Total 5150 GSC                   | н                                       |   | 3,123.47              |
|                                  | ıl Technical Assista<br>2000 LTA (Local | ance) Dues 137284.46, LESS NOT, MIL, LEE, BRK, NOR REDUCTION=118462.70=98         | 9,871.89              |
|                                  | (Local Technical As                     |   | 9,871.89              |
| 3302 Dover Res                   | silience Grant                          |   |                       |
|                                  | 3302 Dover Res<br>3302 Dover Res        | Dover Resilience Progress Billing - September 2020 Dover Resilience In-Kind Match | 6,634.93<br>-1,956.73 |
|                                  | r Resilience Grant                      | Boot Resilience III-King Water  |                       |
| 3400 Town of D                   |   |   | 4,678.20              |
| 3403 Durhan                      | n Groundwater Mo                        | deling  |                       |
|                                  |   | Progress Billing Durham Groundwater - Sep 2020                                    | 4,810.24              |
| Total 3403 Du                    | urham Groundwater                       | Modeling  | 4,810.24              |
| 09/30/2020                       | m Resilience Grant<br>3400 Town of D    | Progress Billing - Durham Resilience Grant - Sep 2020                             | 2,818.17              |
| 09/30/2020                       | 3400 Town of D                          | In Kind Match   | -1,000.24             |
| Total 3404 D                     | urham Resilience G                      | rant  | 1,817.93              |
| Total 3400 Town                  | of Durham                               |   | 6,628.17              |
| 3500 Town of Fa                  | •                                       |   |                       |
| <b>3501 FAR Ci</b><br>09/30/2020 | 3500 Town of F                          | Progress Billing - Farmington Circuit Rider - Sep 2020                            | 4,140.70              |
| Total 3501 FA                    | AR Circuit Rider                        |   | 4,140.70              |
| Total 3500 Town                  | of Farmington                           |   | 4,140.70              |
| 3600 Town of L                   |   |   |                       |
| 09/30/2020                       | 3600 Town of Lee                        | Maps - Road changes update map - town yard sale                                   | 100.00                |
| Total 3600 Town                  | of Lee                                  |   | 100.00                |
| 4200 Town of N<br>4201 NOR Ci    |   | Progress Billing Northwood Circuit Bider Sep 2020                                 | 1 427 50              |
|                                  | OR Circuit Rider                        | Progress Billing Northwood Circuit Rider - Sep 2020                               | 1,437.50              |
| TOTAL 4201 INC                   | ON CITCUIT RIGE!                        |   | 1,437.50              |

4:18 PM 10/13/20

Accrual Basis

8000 DOT UPWP

# Strafford Regional Planning Commission Income by Customer September 2020



| Date  | Name   | Memo  | Amount                           |
|---|--|---|----------------------------------|
| Total 4200 Town                             | of Northwood                                     |   | 1,437.50                         |
| 4300 Town of N<br>4301 NOT Ci<br>09/30/2020 |  | Progress Billing - Nottingham Circuit Rider - Sep 2020                      | 2,217.50                         |
| Total 4301 No                               | OT Circuit Rider                                 |   | 2.217.50                         |
| Total 4300 Town                             | of Nottingham                                    |   | 2,217.50                         |
|   | Promoting Outdoo<br>5100 NHCHF:5                 | or Play<br>Progress Billing - Promoting Outdoor Play - Sep 2020             | 2,919.26                         |
| Total 5101 NI                               | HCHF Promoting Ou                                | utdoor Play   | 2,919.26                         |
| Total 5100 NHCI                             | HF   |   | 2,919.26                         |
| 6000.000 FY2                                |  |   |                                  |
|   | 6000 Office of S                                 | Targeted Block Grant Progress Billing - Sept 2020                           | 1,875.32                         |
| Total 6000.00                               | 0 FY20_21 TBG                                    |   | 1,875.32                         |
| Total 6000 Office                           | e of Strategic Initiati                          | ves   | 1,875.32                         |
|   | <b>2021</b><br>6100 NH DES:6<br>6100 NH DES:6    | Coastal 2021 Progress Billing - Sep 2020<br>In Kind match for Coastal grant | 2,114.95<br>-422.27              |
| Total 6101 Co                               | pastal 2021                                      |   | 1,692.68                         |
| 09/30/2020                                  | B-Oyster River<br>6100 NH DES:6<br>6100 NH DES:6 |   | 3,796.86<br>-2,237.86            |
| Total 6250.00                               | 0 PRB-Oyster River                               |   | 1,559.00                         |
| Total 6100 NH D                             | ES   |   | 3,251.68                         |
| 7001 EDA FY                                 |  |   |                                  |
| 09/30/2020                                  | 7000 ECONOMI<br>7000 ECONOMI<br>7000 ECONOMI     | Cash Match  | 7,290.29<br>-768.27<br>-2,937.46 |
| Total 7001 ED                               | OA FY21  |   | 3,584.56                         |
| Total 7000 ECON                             | NOMIC DEVELOPM                                   | IENT ADMINISTRATION   | 3,584.56                         |
|   |  |   | ,                                |

4:18 PM

10/13/20 Accrual Basis

# Strafford Regional Planning Commission Income by Customer September 2020



| Date                     | Name                           | Memo   | Amount                 |
|--------------------------|--------------------------------|--|------------------------|
| 09/30/2020<br>09/30/2020 | 8000 DOT UPWP<br>8000 DOT UPWP | Progress Billing - UPWP - September 2020<br>10% Matching Funds | 44,433.98<br>-4,443.40 |
| Total 8000 DO            | T UPWP                         |  | 39,990.58              |
| TOTAL                    |                                |  | 83,818.83              |

4:18 PM

10/13/20 Accrual Basis

## Strafford Regional Planning Commission Profit & Loss Budget vs. Actual



|   | Jul - Sep 20           | Budget                 | \$ Over Budget  |
|---|------------------------|------------------------|---|
| Ordinary Income/Expense                           |                        |                        | =======================================                 |
| Income<br>SRPC Membership Dues<br>SRPC Revenue    | 29,615,69              | 29,615,69 29,701.50    |   |
| Municipal and NonProfit Revenue                   |                        |                        |   |
| CDBG Grant  | 0,00                   | 1_00                   | -1,00   |
| GSCH - Tufts<br>Barrington Master Plan            | 7,261.96<br>192.50     | 9,499.97<br>0.00       | -2,238.01 📶   |
| DUR Wagon Hill Living Shoreline                   | 67.50                  | 0.00                   | 192,50<br>67,50   |
| FAR Circuit Rider                                 | 10,363,90              | 12,499.97              | -2,136,07   |
| FAR Tax Map Updates<br>GIS Projects               | 1,091,42<br>100,00     | 0.00                   | 1,091.42  |
| MIL MS4 NOI                                       | 0,00                   | 750.00<br>1.00         | -650,00<br>-1.00  |
| NHCHF   | 10,357,77              | 4,999.97               | 5,357,80  |
| Northwood Planning Services<br>NOT Circuit Rider  | 8,857.50<br>5,767.50   | 7,000,03<br>7,000,03   | 1,857.47<br>-1,232.53                                   |
| Total Municipal and NonProfit Revenue             | 46,213,80              | 41,751,97              | 4,461.83  |
| Total SRPC Revenue                                | 46,213.80              | 41,751.97              | 4,461.83 2  |
| Economic Development Revenue                      |                        |                        | 12-27   |
| EDD Partnership Planning<br>EPA Brownfields       | 7,290.29<br>1,021,58   | 25,454.57<br>27,499.97 | -18,164,28 <u>3                                    </u> |
| Total Economic Development Revenue                | 8,311.87               | 52,954.54              | -44,642.67  |
| State Award Revenue                               |                        |                        |   |
| NHDES<br>RPC Water Buffers                        | 0.00                   | 2,040.00               | -2.040.00 5   |
| NFWF Great Bay Living Shoreline                   | 0.00                   | 1.00                   | -1.00   |
| Sunrise Lake                                      | 1,540,00               | 10,672.03              | -9,132,03 6   |
| DUR Resilience<br>NKT Local Source Water          | 6,120.42<br>800.10     | 5,577.47<br>0.00       | 542,95  |
| Coastal   | 3,659,27               | 6,250,03               | 800.10<br>-2,590.76 <b>7</b>                            |
| DOV Coastal Resilience                            | 13,004.03              | 6,627.75               | 6,376.28  |
| Durham Groundwater Modeling<br>Local Source Water | 15,030.94              | 13,046.25              | 1,984.69  |
| Watershed PRB                                     | 10,583.50<br>26,679.08 | 12,584.00<br>9,632.25  | -2,000.50 <b>9</b><br>17,046.83 <sup>10</sup>           |
| Total NHDES                                       | 77,417,34              | 66,430.78              | 10,986,56   |
| OEP Targeted Block                                | 1,875.32               | 2,777.75               | -902,43   |
| Total State Award Revenue                         | 79,292.66              | 69,208.53              | 10,084.13   |
| MPO Revenue                                       |                        |                        |   |
| NH DOT<br>UPWP                                    | 143,870.21             | 155,804.25             | -11.934.04  |
| Total NH DOT                                      | 143,870.21             | 155,804.25             | -11,934,04  |
| Total MPO Revenue                                 | 143,870,21             | 155,804.25             | -11,934.04  |
| Contra Income Cash Match                          | ,                      | (33,33 1123            | =11,004,04  |
| RPC Water Buffers Cash Match                      | 0.00                   | -200.00                | 200.00  |
| Local Source Water Cash Match                     | 0.00                   | -1,250.00              | 1,250.00  |
| NKT Local Source Water Match                      | -800.10                | -1,334.00              | 533.90  |

# Strafford Regional Planning Commission Profit & Loss Budget vs. Actual



|  | Jul - Sep 20  | Budget   | \$ Over Budget   |
|--|---|--|--|
| DOT Cash Match   | -14,359.48  | -15,580.22   | 1,220,74   |
| EDD Cash Match   | -768.27   | -2,727.24  | 1,958.97   |
| Total Contra Income Cash Match   | -15,927,85  | -21,091,46   | 5,163.61   |
| Contra Income InKind/Soft Match IK DOV Resilience  | -3,448,31   | -3,252,75  | -195.56  |
| IK DUR Resilience<br>In-Kind Coastal Match<br>In-Kind EDD Match  | -2,032,98<br>-607.16<br>-2,937.46   | -1,317.47<br>-3,124.97<br>-10,000,00   | -715,51<br>2,517,81  |
| PRB IK Match   | 0.00  | -3,853.97  | 7,062,54<br>3,853,97   |
| Total Contra Income InKind/Soft Match  | -17,651,99  | -21,549.16   | 3,897.17   |
| Contract Overage   | -355.82   | 0,00   | -355.82  |
| Total Income   | 273,368.57  | 306,780.17   | -33,411.60   |
| Gross Profit   | 273,368.57  | 306,780,17   | -33,411_60   |
| Expense<br>Personnel Expenses<br>Salary and Wages  | 166,495.00  | 177,143,06   | -10,648,06   |
| Payroll Expenses FSA Fees Dental insurance expense Health incentive Health Insurance expense Life Insurance expense LTD Insurance expense STD insurance expense Payroll Processing Fees Pension expense Unemployment expense | 0.00<br>1,102,49<br>4,647,88<br>16,468,23<br>250,82<br>144,19<br>539,98<br>609,75<br>4,599,82 | 49.50<br>1,386.28<br>5,247.00<br>18,389.72<br>273.00<br>160.03<br>452.72<br>649.97<br>4,934.72<br>541.97 | -49.50<br>-283.79<br>-599.12<br>-1,921.49<br>-22.18<br>-15.84<br>87.26<br>-40.22<br>-334.90<br>-1,071.61 |
| Workers Compensation Payroll Taxes Medicare Expense Social Security expense Payroll Taxes - Other  | 645.73<br>2,421.16<br>10,352.54<br>0,00   | 477.28<br>0.00<br>0.00<br>13,551.49  | 168.45<br>2,421.16<br>10,352.54<br>-13,551.49  |
| Total Payroll Taxes  | 12,773.70   | 13,551.49  | -777 79  |
| Total Payroll Expenses   | 41,252.95   | 46,113.68  | -4,860.73  |
| Dues and Subscriptions<br>Staff Training and Seminars  | 998.89<br>135.00  | 1,984.03<br>2,500.03   | -985.14<br>-2,365.03   |
| Total Personnel Expenses   | 208,881.84  | 227,740.80   | -18,858.96   |
| Equipment expense Copier Maintenance Contract Office furniture Computer equipment  | 1,107.05<br>1.479.98  | 959.53<br>1.933.78   | 147.52<br>-453.80  |
| Office furniture - Other   | 0.00  | 1,933.78<br>300.00   | -453.80<br>-300.00   |
| Total Office furniture   | 1,479.98  | 2,233,78   | -753.80  |

# Strafford Regional Planning Commission Profit & Loss Budget vs. Actual



|   | Jul - Sep 20  |                              | Budget   |                                      | \$ Over Budget   |                                      | · · · · · · · · · · · · · · · · · · · |
|---|---|------------------------------|--|--------------------------------------|--|--------------------------------------|---------------------------------------|
| Other Equipment Repair and Cost<br>Equipment Rental & Repair  | 0.00  |                              | 124,97   |                                      | -124.97  |                                      |                                       |
| Total Other Equipment Repair and Cost   | 51  | 2,37                         |  | 124.97                               |  | 387.40                               |                                       |
| Software expense<br>ArcInfo/View software<br>Office Software  | 1,200.00  |                              | 1,624.97   |                                      | -424.97  |                                      |                                       |
| Timesheet Software Adobe In Design Anti-virus software Constant Contact DropBox Microsoft Office 365 Sonic Wall Remote Access                                     | 0.00<br>741,92<br>88.15<br>121,50<br>119.88<br>629,19<br>0.00 |                              | 510.00<br>221.94<br>96.75<br>121.50<br>29.97<br>487.50<br>136.22 |                                      | -510.00<br>519.98<br>-8.60<br>0.00<br>89.91<br>141.69<br>-136.22 |                                      |                                       |
| Total Office Software   | 1,700.64  |                              | 1,603.88   |                                      | 96,76  |                                      |                                       |
| Transcad software/maintenance   | 0.00  |                              | 375.00   |                                      | -375,00  |                                      |                                       |
| Total Software expense  | 2,90  | 0.64                         |  | 3,603.85                             |  | -703.21                              |                                       |
| Traffic Count Expenses Traffic counting supplies  | 385.15  |                              | 1,500.00   |                                      | -1,114.85  |                                      |                                       |
| Total Traffic Count Expenses  | 38  | 5.15                         |  | 1,500.00                             |  | 1,114.85                             |                                       |
| Total Equipment expense   |   | 6,545.17                     |  | 8,422.13                             |  |                                      | 1,876.96                              |
| Fixed Expenses<br>Insurance<br>Liability Insurance  | 1,441,22  |                              | 4 444 00   |                                      |  |                                      |                                       |
| Total Insurance   |   | 1.00                         | 1,441,22   | 4 444 00                             | 0,00   |                                      |                                       |
| Rent  | 1,44  |                              |  | 1,441,22                             |  | 0.00                                 |                                       |
| Vehicle Expenses Depreciation Expense Vehicle Gas   | 7,500<br>1,433.97<br>131,45                                   | 0.00                         | 1,050.00<br>1,125.00   | 7,500.00                             | 383.97<br>-993.55  | 0.00                                 |                                       |
| Total Vehicle Expenses  | 1,900   | 6.72                         | <u> </u>   | 2,175.00                             |  | -268.28                              |                                       |
| Total Fixed Expenses  |   | 10,847.94                    |  | 11,116,22                            |  |                                      | -268.28                               |
| Communications Media Outreach Expense Office Telephone System Postage and Delivery Telephone and Internet Website maintenance and updates Website and logo design | (<br>5:   | 0.00<br>0.00<br>3.97<br>6.51 | 868.50   | 124.97<br>360.00<br>100.03<br>843.00 | -843.18  | -124.97<br>-360.00<br>-46.06<br>3.51 |                                       |
| Total Website maintenance and updates   |   | 4.32                         | 008.50   | 868.50                               | -843,18  | -754.18                              |                                       |
| Total Communications  |   | 1,014.80                     |  | 2,296.50                             |  |                                      | 1 201 70                              |
| Administrative  |   | 1,014,00                     |  | 2,296.50                             |  |                                      | 1,281,70                              |
| Meetings Expense  | 39:   | 3.84                         |  | 272.72                               |  | 121,12                               |                                       |

## Strafford Regional Planning Commission Profit & Loss Budget vs. Actual



| -  | Jul - Sep 20  | Budget   | \$ Over Budget   |
|--|---|--|--|
| Office Expense Office Supplies   | 2,303,33<br>357.52  | 325.03<br>900.00   | 1,978.30 12<br>-542.48   |
| Printing and Reproduction Professional Fees  | 24.92   | 300.00   | -275.08  |
| Accounting, Audit<br>Legal Fees  | 2,707.50<br>0.00  | 2,666,25<br>250,03   | 41,25<br>-250,03   |
| Total Professional Fees  | 2,707,50  | 2,916.28   | -208.78  |
| Travel & Ent<br>Travel<br>Travel & Ent - Other   | 295.38<br>0.00  | 0.00<br>2,500.03   | 295.38<br>-2,500.03 [3]  |
| Total Travel & Ent   | 295.38  | 2,500.03   | -2,204.65  |
| Total Administrative   | 6,082,49  | 7,214.06   | -1,131.57  |
| Contract Labor Financial Services IT and Network support Pass Through Expense DUR Resilience Subcontract Sunrise Lake Subcontract Dov Resilience DUR Groundwater Consultant EPA Brownfields Consultants PRB Consultants Total Pass Through Expense | 8,350.00<br>1,447.50<br>0.00<br>0.00<br>5,450.00<br>13,292.50<br>0.00<br>8,430.03 | 15,000.00<br>1,060.03<br>885.00<br>5,578.57<br>1,875.00<br>9,778.97<br>25,999.97<br>4,964.25 | -6,650.00 14 387.47  -885.00 -5,578.57 3,575.00 3,513.53 -25,999.97 3,465.78 |
| Total Contract Labor   | 36,970.03   | 65,141.79  | -28,171.76   |
| Total Expense  | 270,342.27  | 321,931.50   | -51,589.23   |
| Net Ordinary Income  | 3,026,30  | -15,151,33   | 18,177,63  |
| Other Income/Expense Other Income Interest Income Other Income   | 49.78<br>0.00   | 0.00<br>28.00  | 49.78<br>-28.00  |
| Total Other Income   | 49.78   | 28.00  | 21.78  |
| Net Other Income   | 49.78   | 28.00  | 21.78  |
| Net Income   | 3,076.08  | -15,123.33   | 18,199.41  |
| =  |   |  |  |

4:18 PM 10/13/20

Accrual Basis

## Strafford Regional Planning Commission Profit & Loss Budget vs. Actual



| 1.  | GSCH: This contract is billed July and January only. Budget assumed monthly billing.  |
|-----|---|
| 2.  | Total Municipal contracts: Circuit Rider contracts are somewhat limited due to COVID and more time is being spent on contracts that don't require customer contact.   |
| 3.  | EDA: EDA: Contract received. Start date is 9/1/20. Budget was established with an August start date.  |
| 4.  | EPA Brownfields: Need to coordinate engineering invoices with SRPC billing cycle.   |
| 5.  | RPC Water Buffers: Contract start date is 8/6, but work is yet to be started. Budget spread out evenly each month, starting August.   |
| 6.  | Sunrise Lake: Contract start date is late June. This contract is billed based on completion of tasks and is billed at 50% and 100% completion of each task. Budget is set up for monthly revenue starting in July, which may not coincide with actual billings. |
| 7.  | Coastal: This amount includes match, which is currently impacted due to COVID.  |
| 8.  | Dover Resilience: This project is running ahead of schedule. Budget was spread out evenly each month.   |
| 9.  | Local Source Water: This project is billed based on completion of tasks. Budget was spread out evenly each month, which may not coincide with actual billings.  |
| 10. | PRB: This project has had difficulty finding suitable sites. The project was behind schedule, but is now moving forward. This project is also billed based on completion of tasks and the budget may not coincide with actual billings.                         |
| 11. | Personnel Expenses: Budgeted personnel costs include two temporary planners that have not been hired yet. Due to COVID, there has been no staff training.   |
| 12. | Office Expense: Includes COVID health supplies and employee work-at-home reimbursements and small equipment needs not anticipated in original budget process.   |
| 13. | Travel: Impacted by COVID.  |
| 14. | Financial Services: Decreased hours from 24 hours per week (M-W) to 21 hours for the first week of the month and decreased hours to one day per week for remaining weeks in the month, depending on need.   |
| 15. | Pass Through Expenses: (See notes pertaining to various contracts above)  |

#### Form 5304-SIMPLE

(Rev. March 2012)

Department of the Treasury Internal Revenue Service for Use STRAFFORD REGIONAL PLANNING COMMISSION

#### Savings Incentive Match Plan for Employees of Small Employers (SIMPLE)—Not for Use With a Designated Financial Institution

OMB No. 1545-1502

Do not file with the internal Revenue Service

|        | Name of Employer establishes the following SIMF  | ,re      |
|--------|--|----------|
| IRA p  | value of employer<br>value under section 408(p) of the Internal Revenue Code and pursuant to the Instructions contained in this form.  |          |
| Artic  | cle I - Employee Eligibility Requirements (complete applicable box(es) and blanks - see instructions)  | -        |
| 1      | General Eligibility Requirements. The Employer agrees to permit salary reduction contributions to be made in each calendar year to SIMPLE IRA established by each employee who meets the following requirements (select either 1a or 1b):  | the      |
| а      | Full Eligibility. All employees are eligible.  |          |
| b      |  |          |
|        | (i) Current compensation. Employees who are reasonably expected to receive at least \$ 5000.00 in compensation to exceed \$5,000 for the calendar year.  | ıtior    |
|        | (ii) Prior compensation. Employees who have received at least \$   | 000      |
| 2      | during any calendar year(s) (insert 0, 1, or 2) preceding the calendar year.  Excludable Employees.  |          |
| •      | The Employer elects to exclude employees covered under a collective bargaining agreement for which retirement benefits were the sub of good faith bargaining. Note: This box is deemed checked if the Employer meintains a qualified plan covering only such employees.  | ject     |
| Artic  | tle II — Salary Reduction Agreements (complete the box and blank, if applicable—see instructions)  | _        |
| 1      | Salary Heduction Election. An eligible employee may make an election to have his or her compensation for each pay excluded. The  | _        |
| 2      | total amount of the reduction in the employee's compensation for a calendar year cannot exceed the applicable amount for that year.  Timing of Salary Reduction Elections  |          |
| 2      |  |          |
| a      | For a calendar year, an eligible employee may make or modify a salary reduction election during the 60-day period immediately preceding January 1 of that year. However, for the year in which the employee becomes eligible to make salary reduction contributions, the period dur which the employee may make or modify the election is a 60-day period that includes either the date the employee becomes eligible or the day before. | ing      |
| b      | In addition to the election periods in 2a, eligible employees may make salary reduction elections or modify prior elections  N/A  . If the Employer choo   | _ 1      |
|        | this option, insert a period or periods (for example, semi-annually, quarterly, monthly, or daily) that will apply uniformly to all elig employees.  | ible     |
| C      | No salary reduction election may apply to compensation that an employee received, or had a right to immediately receive, before execution the salary reduction election.   | of       |
| đ      | An employee may terminate a salary reduction election at any time during the calendar year.   If this box is checked, an employee terminates a salary reduction election not in accordance with 2b may not resume salary reduction contributions during the calendar year.   | vho      |
| Articl | e III — Contributions (complete the blank, if applicable — see instructions)   | _        |
| 1      | Salary Reduction Contributions. The amount by which the employee agrees to reduce his or her compensation will be contributed by the Employer to the employee's SIMPLE IRA.  | _        |
| 2 a    | Matching Contributions   |          |
|        | (i) For each calendar year, the Employer will contribute a matching contribution to each eligible employee's SIMPLE IRA equal to the employee's salary reduction contributions up to a limit of 3% of the employee's compensation for the calendar year.   |          |
|        | (ii) The Employer may reduce the 3% limit for the calendar year in (i) only if:  |          |
|        | (1) The limit is not reduced below 1%; (2) The limit is not reduced for more than 2 calendar years during the 5-year period ending with the calendar year the reduction is effective; and (3) Each employee is notified of the reduced limit within a reasonable period of time before temployees' 60-day election period for the calendar year (described in Article II, item 2a).  | e<br>the |
| b      | Nonelective Contributions  |          |
|        | (i) For any calendar year, instead of making matching contributions, the Employer may make nonelective contributions equal to 2%   | αf       |
|        | compensation for the calendar year to the SIMPLE IRA of each eligible employee who has at least \$ N/A, (not m than \$5,000) in compensation for the calendar year. No more than \$250,000* in compensation can be taken into account in determining the nonelective contribution for each eligible employee.  |          |
|        | (ii) For any calendar year, the Employer may make 2% nonelective contributions instead of matching contributions only if:  |          |
|        | <ol> <li>Each eligible employee is notified that a 2% nonelective contribution will be made instead of a matching contribution; and</li> <li>This notification is provided within a reasonable period of time before the employees' 60-day election period for the calendar year (described in Article II, item 2a).</li> </ol>  |          |
| 3      | Time and Manner of Contributions   |          |

- a The Employer will make the salary reduction contributions (described in 1 above) for each eligible employee to the SIMPLE IRA established at the financial institution selected by that employee no later than 30 days after the end of the month in which the money is withheld from the employee's pay. See instructions.
- b The Employer will make the matching or nonelective contributions (described in 2a and 2b above) for each eligible employee to the SIMPLE IRA established at the financial institution selected by that employee no later than the due date for filling the Employer's tax return, including extensions, for the taxable year that includes the last day of the calendar year for which the contributions are made.

<sup>\*</sup> This is the amount for 2012. For later years, the limit may be increased for cost-of-living adjustments. The IRS announces the increase, if any, in a news release, in the Internal Revenue Bulletin, and on the IRS's internet website at IRS.gov.

#### Article IV-Other Requirements and Provisions

- 1 Contributions in General. The Employer will make no contributions to the SIMPLE IRAs other than salary reduction contributions (described in Article III, item 1) and matching or nonelective contributions (described in Article III, items 2a and 2b).
- 2 Vesting Requirements. All contributions made under this SIMPLE IRA plan are fully vested and nonforfeitable.
- 3 No Withdrawal Restrictions. The Employer may not require the employee to retain any portion of the contributions in his or her SIMPLE IRA or otherwise impose any withdrawal restrictions.
- 4 Selection of IRA Trustee. The Employer must permit each eligible employee to select the financial institution that will serve as the trustee, custodian, or issuer of the SIMPLE IRA to which the Employer will make all contributions on behalf of that employee.
- 5 Amendments To This SIMPLE IRA Plan. This SIMPLE IRA plan may not be amended except to modify the entries inserted in the blanks or boxes provided in Articles I, II, III, VI, and VII.
- 6 Effects Of Withdrawals and Rollovers
  - a An amount withdrawn from the SIMPLE IRA is generally includible in gross income. However, a SIMPLE IRA balance may be rolled over or transferred on a tax-free basis to another IRA designed solely to hold funds under a SIMPLE IRA plan. In addition, an individual may roll over or transfer his or her SIMPLE IRA balance to any IRA or eligible retirement plan after a 2-year period has expired since the individual first participated in any SIMPLE IRA plan of the Employer. Any rollover or transfer must comply with the requirements under section 408.
  - b If an individual withdraws an amount from a SIMPLE IRA during the 2-year period beginning when the individual first participated in any SIMPLE IRA plan of the Employer and the amount is subject to the additional tax on early distributions under section 72(t), this additional tax is increased from 10% to 25%.

#### Article V—Definitions

- 1 Compensation
- General Definition of Compensation. Compensation means the sum of the wages, tips, and other compensation from the Employer subject to federal income tax withholding (as described in section 6051(a)(3)), the amounts paid for domestic service in a private home, local college club, or local chapter of a college fraternity or sorority, and the employee's salary reduction contributions made under this plan, and, if applicable, elective deferrals under a section 401(k) plan, a SARSEP, or a section 403(b) annuity contract and compensation deferred under a section 457 plan required to be reported by the Employer on Form W-2 (as described in section 6051(a)(8)).
- **b** Compensation for Self-Employed Individuals. For self-employed individuals, compensation means the net earnings from self-employment determined under section 1402(a), without regard to section 1402(c)(6), prior to subtracting any contributions made pursuant to this plan on behalf of the individual.
- 2 Employee. Employee means a common-law employee of the Employer. The term employee also includes a self-employed individual and a leased employee described in section 414(n) but does not include a nonresident alien who received no earned income from the Employer that constitutes income from sources within the United States.
- 3 Eligible Employee. An eligible employee means an employee who satisfies the conditions in Article I, item 1 and is not excluded under Article I, item 2.
- 4 SIMPLE IRA. A SIMPLE IRA is an individual retirement account described in section 408(a), or an individual retirement annuity described in section 408(b), to which the only contributions that can be made are contributions under a SIMPLE IRA plan and rollovers or transfers from another SIMPLE IRA.

**Article VI—Procedures for Withdrawals** (The Employer will provide each employee with the procedures for withdrawals of contributions received by the financial institution selected by that employee, and that financial institution's name and address (by attaching that information or inserting it in the space below) unless: **(1)** that financial institution's procedures are unavailable, or **(2)** that financial institution provides the procedures directly to the employee. See **Employee Notification** in the instructions.)

| Article VII – Effective Date                                  |          |              |                |              |             |      |
|---|----------|--------------|----------------|--------------|-------------|------|
| This SIMPLE IRA plan is effective APRIL 1, 2000 instructions. | AND AMEN | IDED AND RES | STATED JANUAR  | Y 1, 2004    |             | See  |
|   | *        | *            | €.             | *            | *           |      |
| STRAFFORD REGIONAL PLANNING COMMIS                            | SION     |              | -              |              |             |      |
| Name of Employer  |          |              | By: Signatu    | ure          |             | Date |
| 150 WAKEFIELD ST, SUITE 12, ROCHESTER,                        | NH 03867 |              | JENNIFER C     | ZYSZ, EXECUT | VE DIRECTOR |      |
| Address of Employer   |          |              | Name and title |              |             |      |

#### **Model Notification to Eligible Employees**

| I.            | Opportunity to Participate in the SIMPLE IRA Plan   |
|---------------|---|
| plan.         | are eligible to make salary reduction contributions to the This notice and the attached summary description provide you with information that you should consider before you decide whether to continue, or change your salary reduction agreement.   |
| II.           | Employer Contribution Election  |
|               | For the 2021 calendar year, the Employer elects to contribute to your SIMPLE IRA (employer must select either (1), (2), or (3)):  (1) A matching contribution equal to your salary reduction contributions up to a limit of 3% of your compensation for the year;   |
|               | (2) A matching contribution equal to your salary reduction contributions up to a limit of% (employer must insert a number from 1 to 3 and is subject to certain restrictions) of your compensation for the year; or   |
|               | (3) A nonelective contribution equal to 2% of your compensation for the year (limited to compensation of \$250,000*) if you are an employee who makes at least \$ (employer must insert an amount that is \$5,000 or less) in compensation for the year.  |
| III.          | Administrative Procedures   |
|               | art or change your salary reduction contributions, you must complete the salary reduction agreement and return it to  (employer should designate a place or   |
|               | THE FOSTER  |
| indivi        | idual by 12/23/2020 (employer should insert a date that is not less than 60 days after houce is given).   |
|               | Employee Selection of Financial Institution must select the financial institution that will serve as the trustee, custodian, or issuer of your SIMPLE IRA and notify your Employer of   |
| your          | selection.  |
|               | Model Salary Reduction Agreement  |
| empl          | Salary Reduction Election ect to the requirements of the SIMPLE IRA plan of STRAFFORD REGIONAL PLANNING COMMISSION (name of loyer) I authorize % or \$ (which equals % of my current rate of pay) to be withheld from each pay period and contributed to my SIMPLE IRA as a salary reduction contribution.  |
|               | Maximum Salary Reduction lerstand that the total amount of my salary reduction contributions in any calendar year cannot exceed the applicable amount for that See instructions.  |
| m.            | Date Salary Reduction Begins  |
|               | lerstand that my salary reduction contributions will start as soon as permitted under the SIMPLE IRA plan and as soon as inistratively feasible or, if later, N/A . (Fill in the date you want the salary reduction contributions to begin.   |
|               |   |
|               | date must be after you sign this agreement.) Employee Selection of Financial Institution  |
| IV.<br>I sele | ect the following financial institution to serve as the trustee, custodian, or issuer of my SIMPLE IRA.   |
|               |   |
|               | Name of financial institution   |
|               | Address of financial institution  |
|               | SIMPLE IRA account name and number  |
| infor         | derstand that I must establish a SIMPLE IRA to receive any contributions made on my behalf under this SIMPLE IRA plan. If the mation regarding my SIMPLE IRA is incomplete when I first submit my salary reduction agreement, I realize that it must be completed by date contributions must be made under the SIMPLE IRA plan. If I fail to update my agreement to provide this information by that date, I erstand that my Employer may select a financial institution for my SIMPLE IRA. |
| V.            | Duration of Election  |
| SIME          | salary reduction agreement replaces any earlier agreement and will remain in effect as long as I remain an eligible employee under the PLE IRA plan or until I provide my Employer with a request to end my salary reduction contributions or provide a new salary reduction ement as permitted under this SIMPLE IRA plan.   |
| Sign          | ature of employee Date  |
| * This        | s is the amount for 2012. For later years, the limit may be increased for cost-of-living adjustments. The IRS announces the increase, if any, in a news release, in the later that the later is the later than the IRS website at IRS.gov.  |